



Local Coalition Accelerator

Women from the Self Help Group Alita Kole, taking care of their crops that they own together as a group. [Jonathan Torgovnik/Getty Images/Images of Empowerment](#)

A unique opportunity...

Up until now, very little financing or structured technical support have been provided to build the long-term capacity of local organizations and leaders to reach their potential. However, the COVID-19 crisis unlocked opportunities to change the way that international assistance is designed and delivered, pushing donors to redefine risk, and opening the door to new types of partnership and ways of thinking and doing.

...for an innovative solution.

Local Coalition Accelerator. A platform to engage and help build coalitions of Local and National Organizations (LNOs) who can effectively co-design and implement locally owned solutions to address systemic, multi-sectoral problems.

- Provide holistic, evidence-based programming at scale.
- Meaningfully participate in larger-scale systems change.
- Directly access the significant bilateral and multilateral financing that is currently channeled nearly exclusively through UN or INGO vehicles.

“Our plea is that you work with us, not against us. We need to be supported, not competed with, and certainly not replaced.”

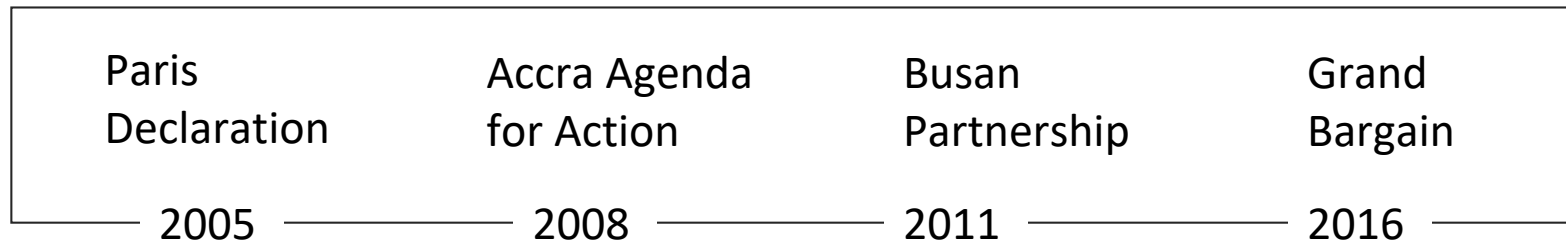
– 146 Global South-led organizations in an [open letter](#) to INGOs looking to “localize” operations, #ShiftThePower

The Problem



The Need

Commitments have been made by the international community to channel assistance to local actors...

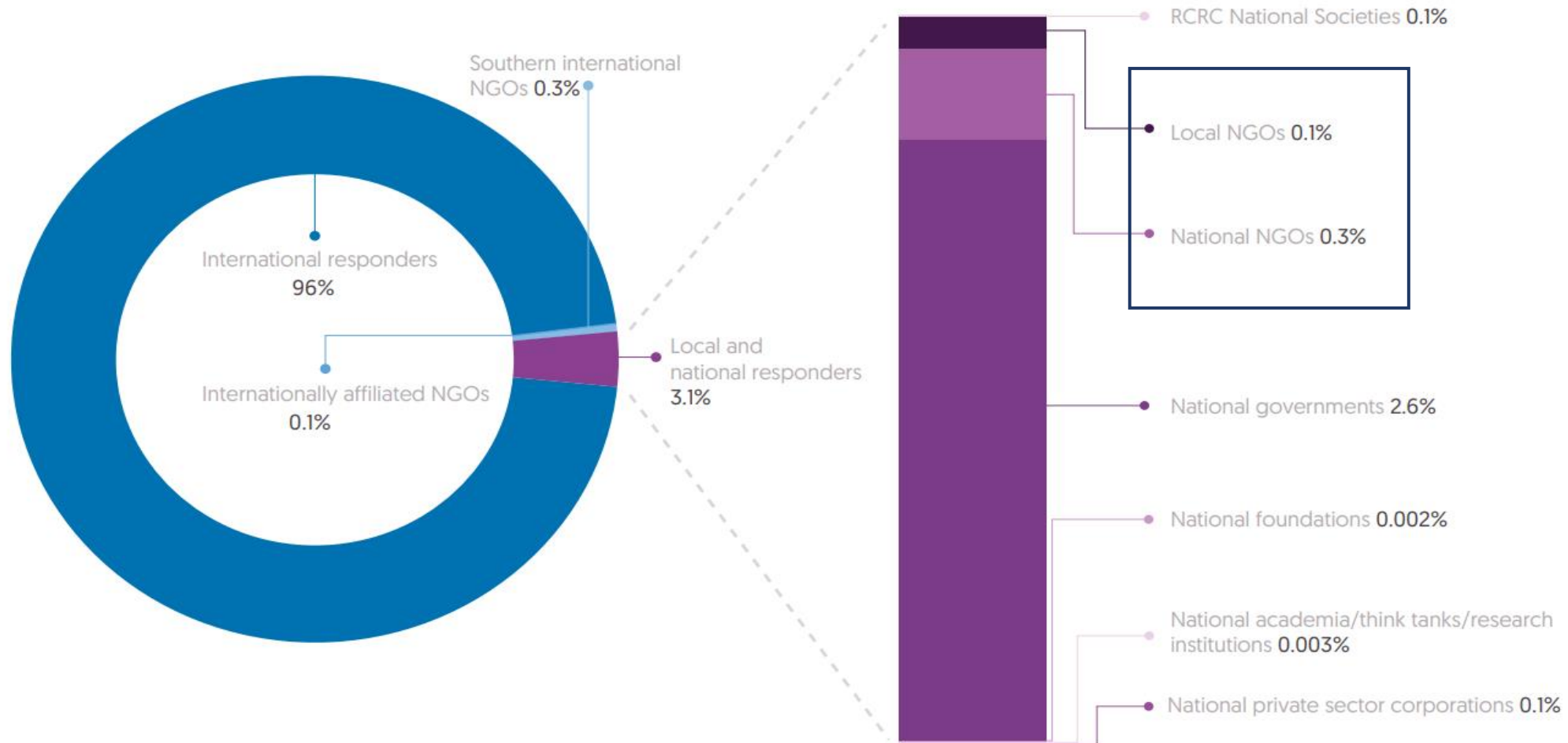


...with not enough follow through.

Less than 1% of the \$187 billion in ODA in 2018 went directly to local development actors.

Humanitarian Aid to Local Actors

Grand Bargain signatories committed to targeting 25% of their assistance to local organizations. **In 2018, only 0.4% of all humanitarian funding went to local and national NGOs.** In 2019, total aid to LNOs was down 30% from 2016.



93%

Donor Governments

Philanthropy

7%

Official Development Assistance (ODA)

\$152.8 billion
in 2019

1. US: \$34.6 bn
2. Germany: \$23.8 bn
3. UK: \$19.4 bn
4. Japan: \$15.5 bn
5. France: \$12.2 bn

Who is giving?

Very concentrated.

- 76% from 10 funders (cross border funding)
- 38% is from the Gates Foundation

Though 19% is now from domestic foundations providing support locally.

Top 10 in 2019: **Afghanistan, India, Bangladesh, Syria, Ethiopia, Jordan, Iraq, Yemen, DRC and Myanmar**

Who is receiving?

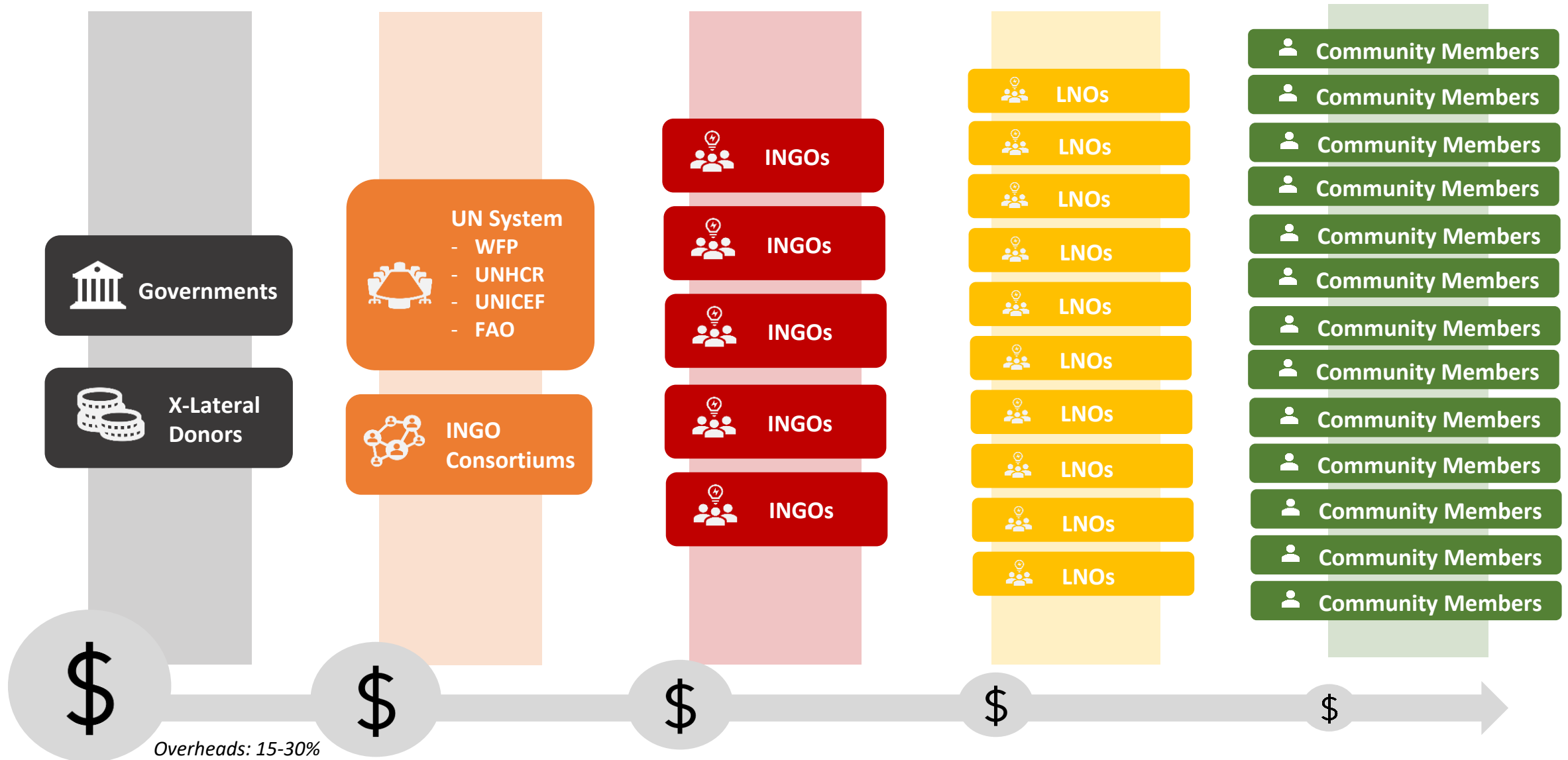
- 42% upper middle-income countries
- 38% lower middle-income countries
- **13% low-income countries**

Who is delivering?

INGOs, bilateral and multilateral efforts receive most of the funding, estimated at 97% or higher.

Examples include GAVI, Vaccine Alliance, WHO, Path, and the United Nations.

Current Flow of Development Financing



The Opportunity

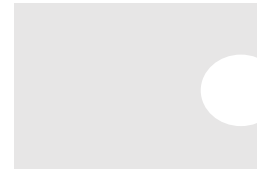
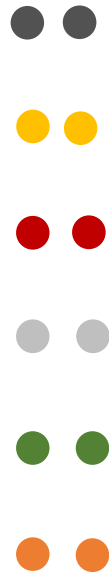
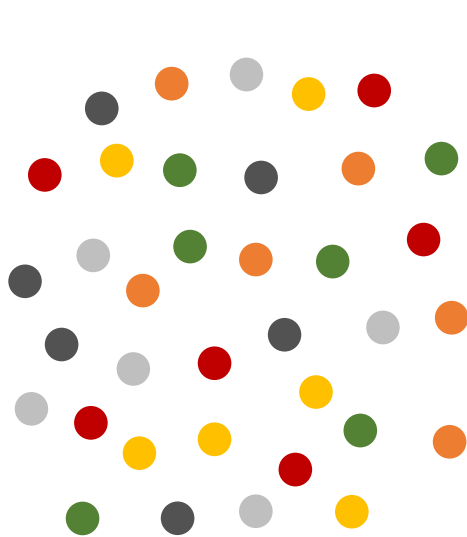


The Need We See: A Lack of Bridging Initiatives

7% ODA

Builders

Networks and platforms that invest in thousands of individual, local initiatives to help them develop their visions for their communities and support them as they thrive and grow into strong LNOs, ready to manage larger amounts of funding.



93% ODA

Bilaterals

*who cannot
fund 100s of
individual
organizations*

> Local Initiatives > Higher capacity, investment-ready LNOs

Bridging the Gap

7% ODA

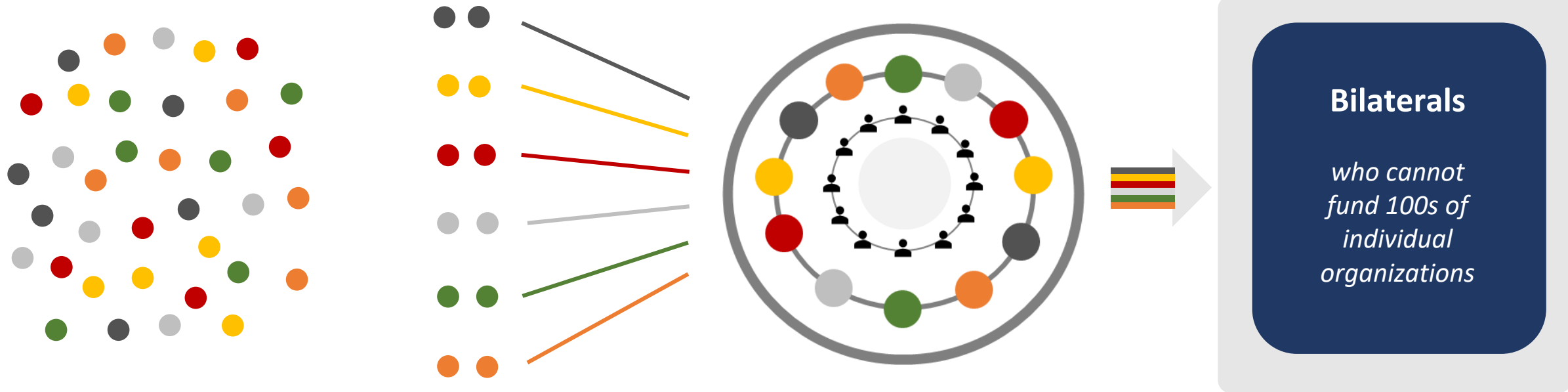
Builders

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Bridgers

Initiatives, such as the LCA, who consolidate individual organizations into joint platforms that bilaterals can fund. They support LNOs to access greater pots of funding by supporting existing/new coalitions to prepare and apply for bilateral support.

93% ODA



> Local Initiatives > Higher capacity, investment-ready LNOs > Coalitions

Supporting Community Needs

Building a model that channels more funding directly to local actors needs to have **the voice and engagement of community members at its core.**

One of the most effective models to do this is through empowerment collectives such as [Self Help Groups](#).

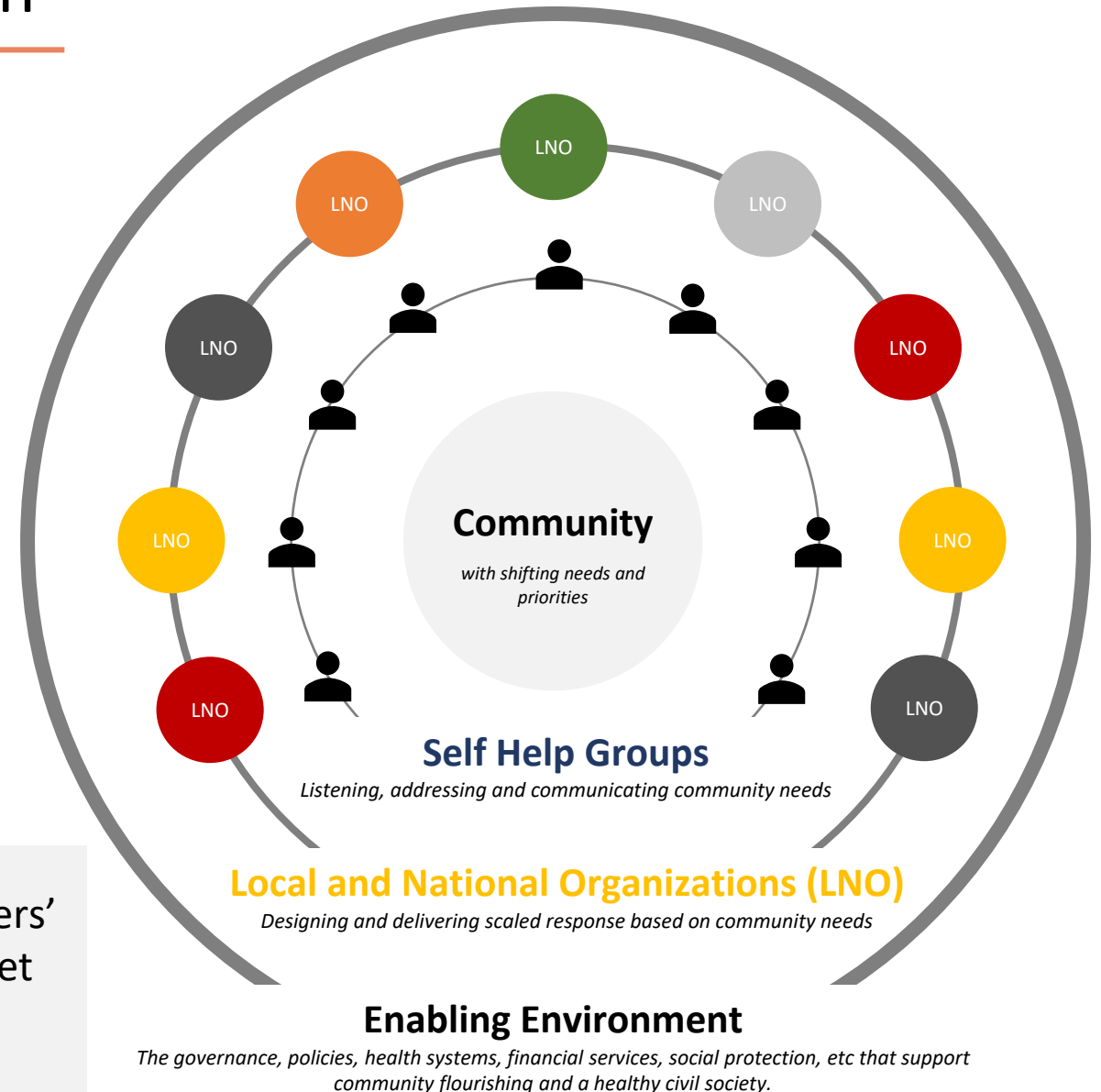


Community Driven Collective Action

Part of the community, **Self Help Groups** members listen to the shifting needs and priorities of their families and neighbors, working together to address what they can and advocate with local government officials for critical access to basic services.

Local and National Organizations provide specialized services and technical support to SHGs, often working through group-based models to deliver their programming.

When LNOs coordinate their efforts and lean into each others' strengths they can provide a holistic scaled response to meet community needs and build an **enabling environment** that supports community flourishing and a healthy civil society.



Shifting Power, Process and Funding

Power

Who?

How can we ensure that community voices are at the table for co-design and implementation of any programming or policy change?

Process

How?

How do we shift donor processes and systems to ensure that they are conducive to local actors?

Funding

What?

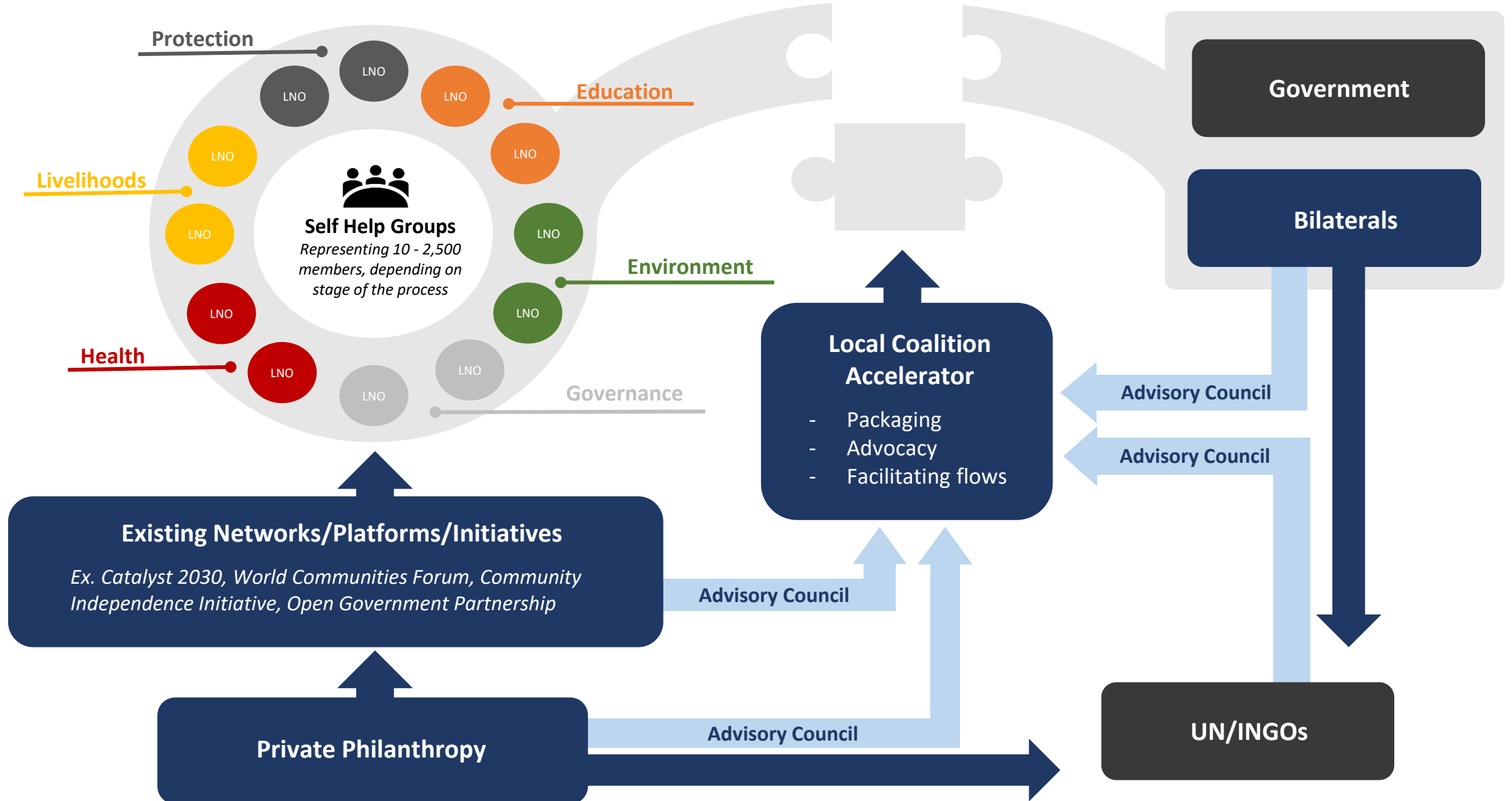
How can we shift funding from UN/INGO directly to local actors?

LCA Model

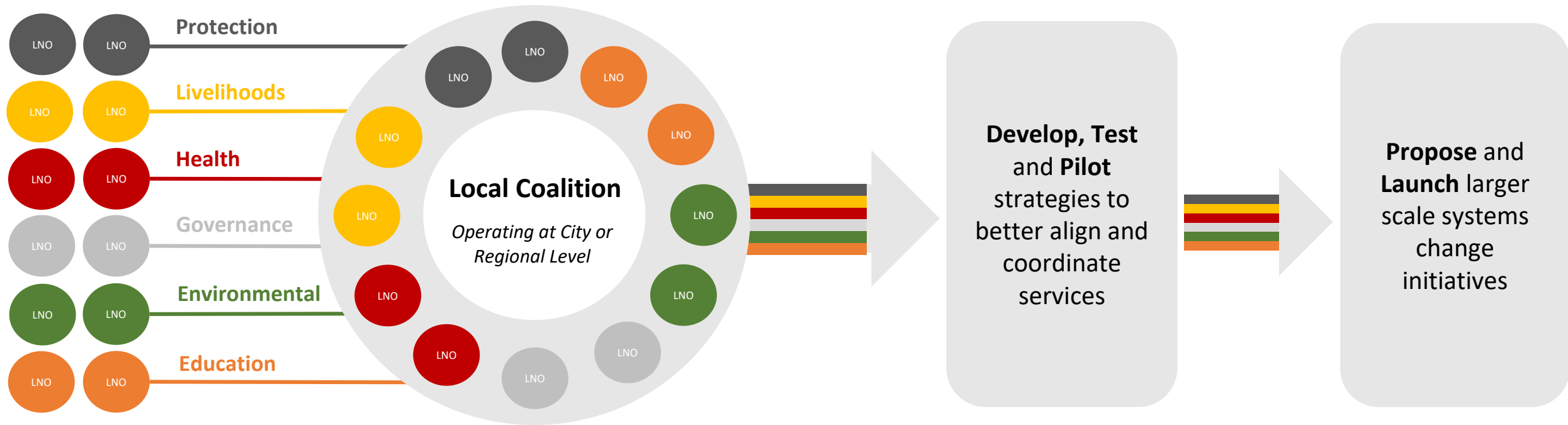


7% ODA – Philanthropy

93% ODA – Donor Governments

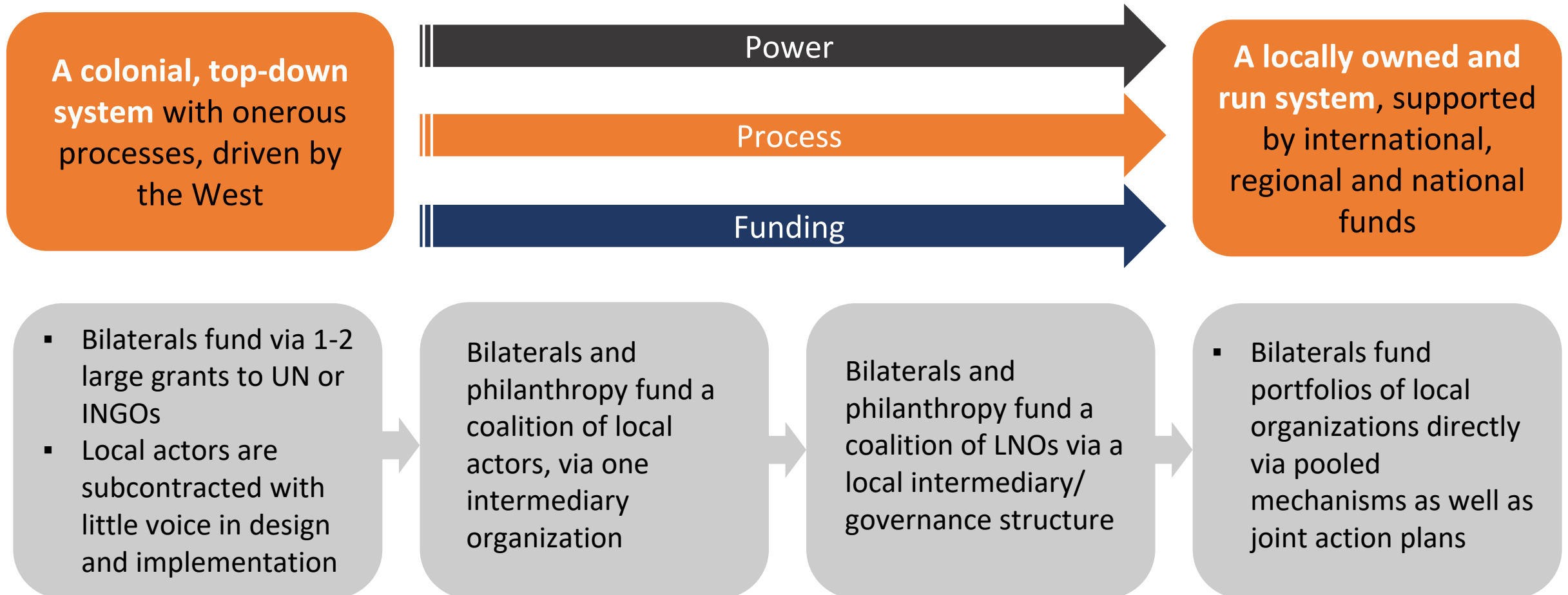


Journey of an LCA Coalition: 3 Years

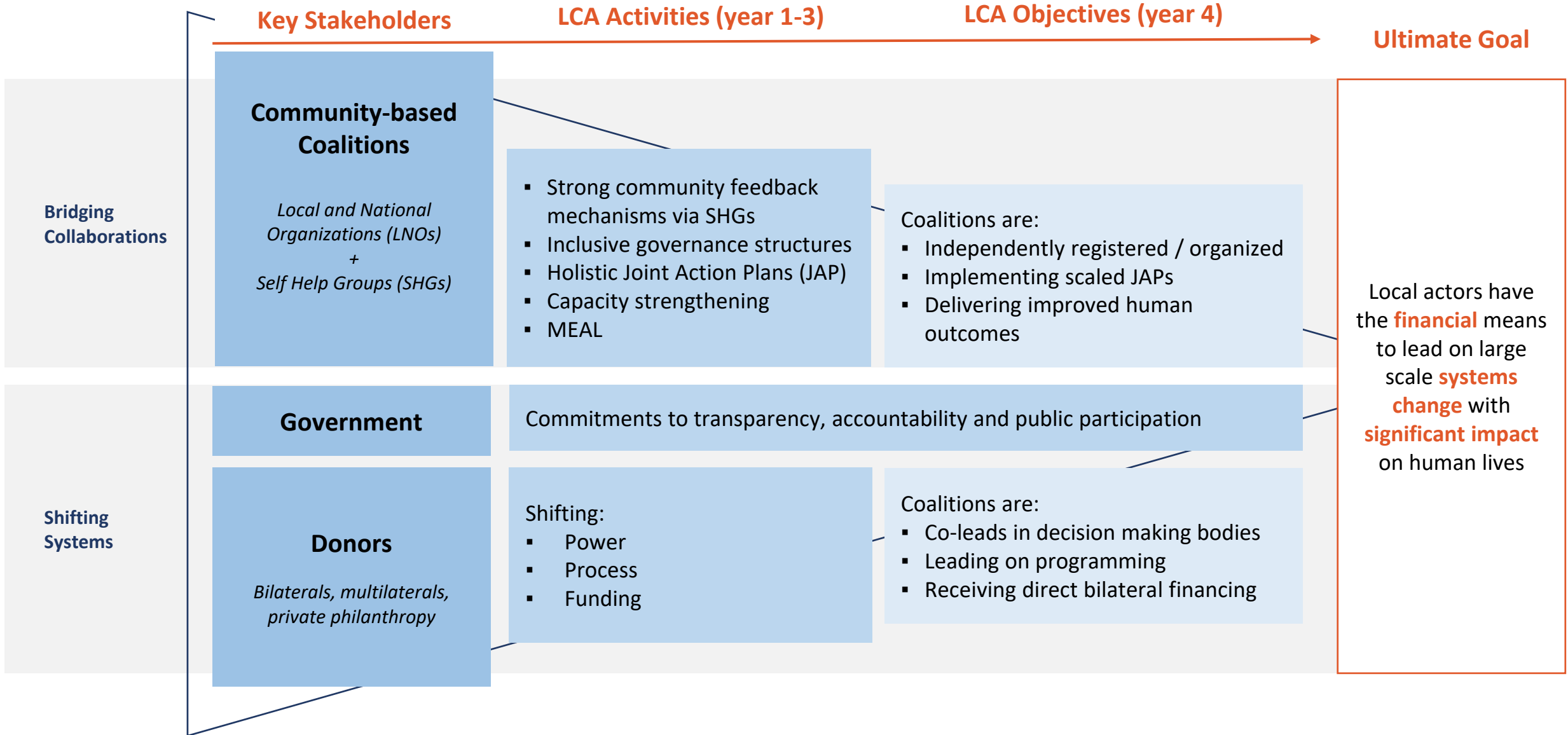


LCA Theory of Change: Long Term

If coalitions of local actors are co-leads, and **if** bilateral processes are reframed, and **if** coalitions of local actors are funded directly, **then** the international aid system will be on track to reflect an effective complementarity of local, national and international efforts, meeting needs and building short- and long-term resilience.



LCA Theory of Change: Short and Intermediate Term (3-4 years)



LCA Coalitions

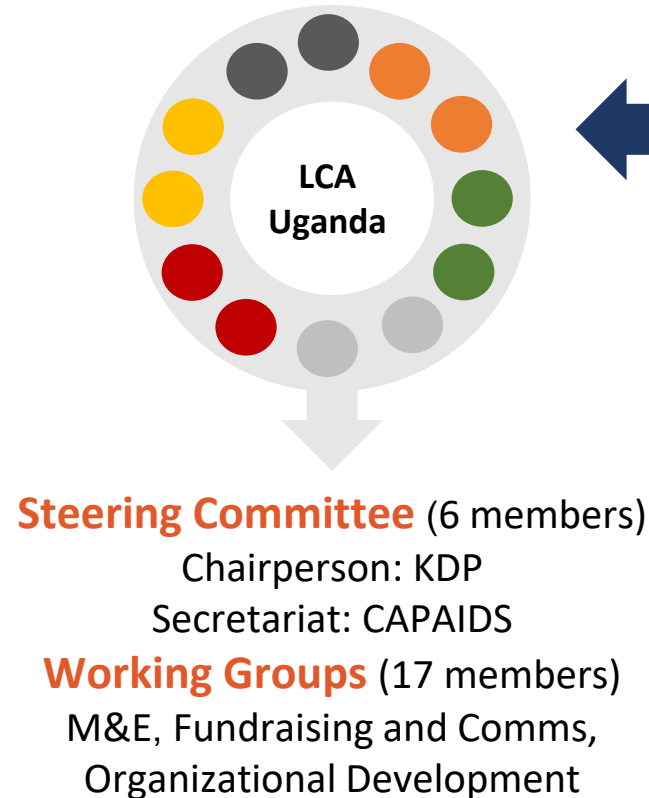
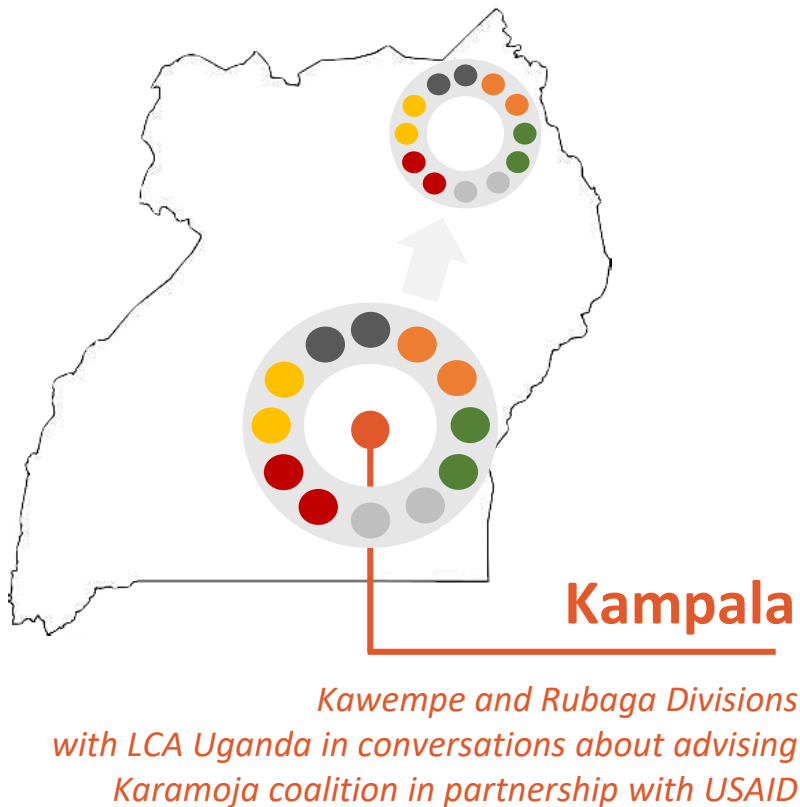
In Practice



LCA Uganda (launched 2021)

14 Members [AFFCAD](#), [ACODEV](#), [CAPAIDS](#), ESAU, [Girl Up](#), [Hope Hub](#), [KDP](#), [Mukisa Foundation](#), [NUWODU](#), [RAHU](#), REAL, [SBS](#), [Set Her Free](#), [Wezesha Impact](#)

Focus **Livelihoods, education, and health** for most marginalized



Strategic and Technical Support

- Facilitator: hired by coalition
- Member Support Liaison: LCA team
- Tech Soup

Philanthropic Partners

- Hilton Foundation
- Humanity United

Bilateral/Government Partners

- USAID, Kampala City Council Authority (KCCA), UNHCR/Office of the Prime Minister

Bangladesh: Sundarban Coalition (launched 2022)

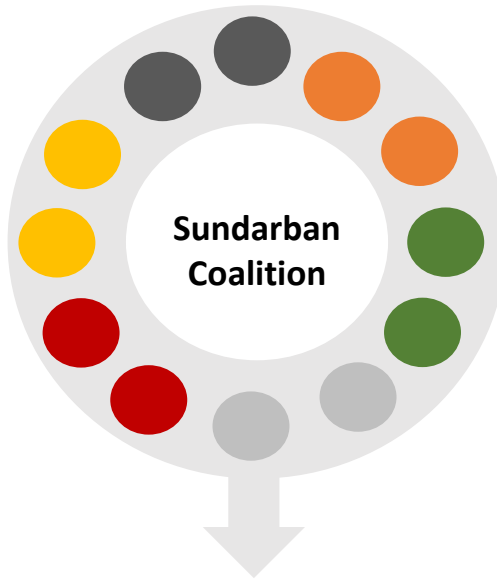
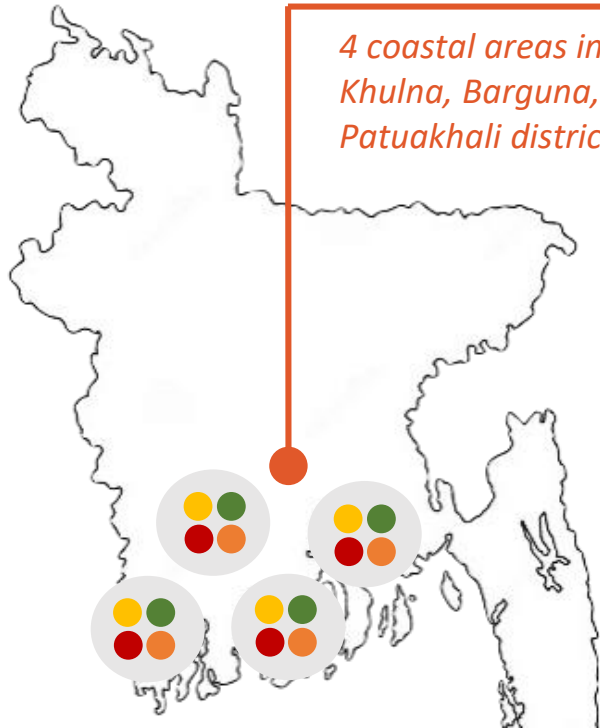
4 Coordinators [Uttaran](#), [AVAS](#), [CNRS](#) and [Jago Nari](#)

Focus

Building resilient, **disaster-ready** communities prioritizing small scale climate resilience interventions, secure livelihoods and reverse impact of severe salinity WASH and SRHR

Sundarbans

4 coastal areas in Satkhira, Khulna, Barguna, and Patuakhali districts



Governance Structure

- 16 total orgs: 4 coordinating agencies partnering with 12 CBOs divided between 4 focal areas

Strategic and Technical Support

- Start Fund Bangladesh
- Facilitator: hired by coalition
- Member Support: hired by LCA

Philanthropic Partners

- Margaret A. Cargill Philanthropies

Bilateral/Government Partners

- FCDO

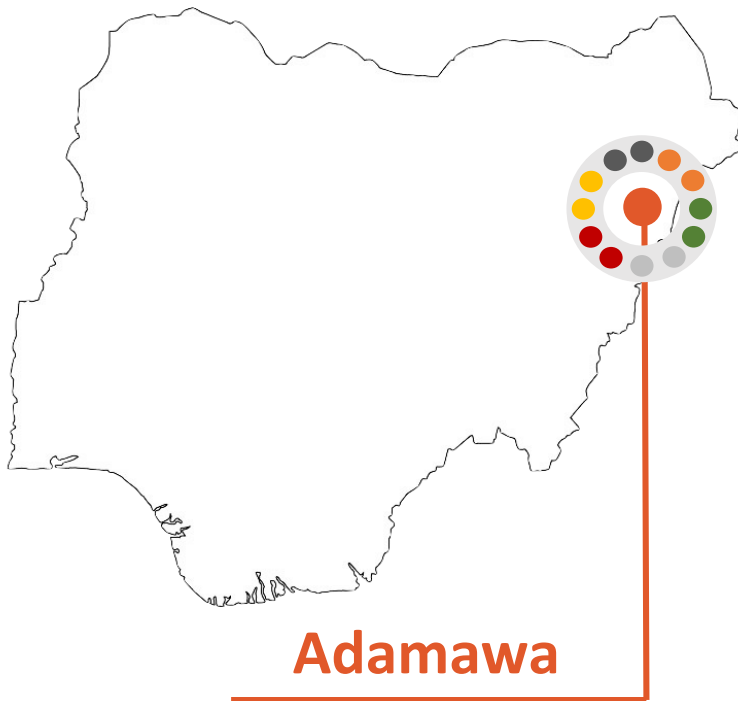
Nigeria: Adamawa Coalition (launched 2022)

9 Members

[AGAOF](#), ADPWDVI, [CVIF](#), [DCR Ambassadors](#), [FIRST](#), [Horn of Hope](#), [JONAPWD](#), [LESGO](#) and [Morning Star Foundation](#)

Focus

Humanitarian response to regional violence and internal displacement



Adamawa

*Four local government areas:
Gombe, Hong, Mubi and Michika*



Governance Structure

- 5-member Secretariat, guided by a Coordinator
- General Assembly of nine members
- Action committee of up to 30 members

Strategic and Technical Support

- PLRCAP (Promoting Local Response Capacity and Partnership), INGO Forum
- Facilitator: hired by coalition

Philanthropic Partners

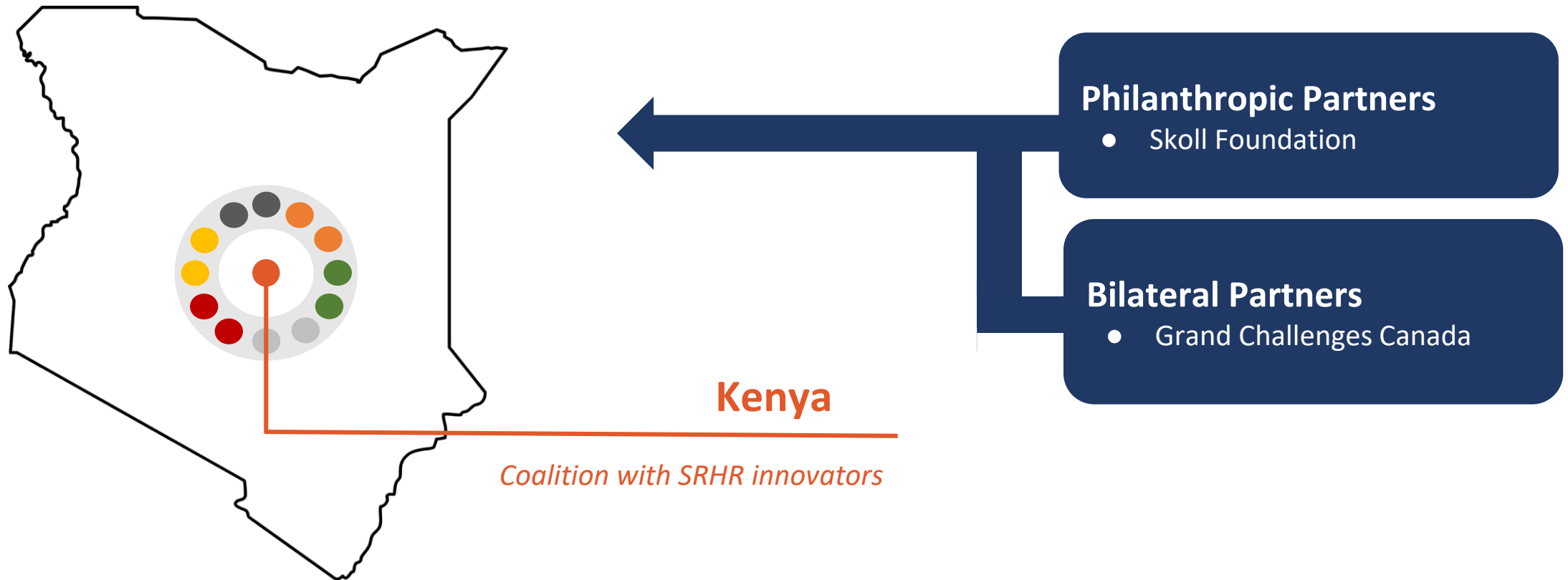
- Vitol Foundation

Bilateral/Government Partners

- FCDO

Potential Kenya Coalition (to be launched in 2023)

Aligning bilateral and philanthropic partnership to directly support a coalition in Kenya with a focus on sexual and reproductive health and rights (SRHR).





Thank you!

Contact us at info@thesharetrust.org to learn more.

